

AIP Coordination Structures and Terms of Reference for the Expert Advisory Group for the International High-Level Panel on Water Investments for Africa

Adopted on 28 August at the Inaugural Expert Meeting, Stockholm, Sweden

14.1 Background

The Assembly of the African Union Heads of State and Government adopted the Continental Africa Water Investment Programme (AIP) as part of Programme for Infrastructure Development in Africa – Priority Action Plan 2 (PIDA-PAP 2) during the 34th ordinary session of African Union summit on 7 February 2021.

The goal of the AIP is to transform the investment outlook for water security and sustainable sanitation for a prosperous, peaceful and equitable Africa. The objective is to enhance job creation through gender sensitive investments in water security and climate resilient development.

Delivery of water investments across Africa is below the required target to meet the continent's growing needs. It is estimated that US\$30 billion/year needs to be invested to meet the Sustainable Development Goal 6 target on water and sanitation. Currently, only US\$10-US\$19 billion is invested each year, leaving a water investments gap of US\$11-US\$20 billion/year. AIP aims to close the water investment gap by leveraging US\$30 billion/year in climate-resilient water investments by 2030 and create 5 million jobs towards the African water vision and SDG 6 targets.

The water investment requirement is even larger for Africa to achieve the Africa Water Vision 2025, which requires an annual investment of US\$64 billion/year, according to the African Development Bank.

The AIP aims to close the water investment gap through five interrelated initiatives and programmes:

1. AIP International High-level Panel to strengthen political commitment and leadership
2. AIP-PIDA Water Investment Scorecard to enhance mutual accountability, transparency and efficiency of water finance and investments
3. International blended investment mechanism to leverage public- private finance
4. Gender equality and empowerment of women and girls in water investments
5. Climate resilient regional, transboundary and national water investment programmes

1.1 Mobilise political commitment: International High-Level Panel on Water Investments

The International High-Level Panel on Water Investments for Africa¹ was formally launched on 25 March 2022, during the 9th World Water Forum in Dakar, by H.E Macky Sall, President of the Republic of Senegal and Chairperson of the African Union. The Panel comprises representatives from current and former Heads of State as well as other global leaders, with Co-Chairs; Prime Minister of The Kingdom of the Netherlands, President of the Republic of Namibia; and an Alternate Co-Chair, H.E Jakaya Kikwete, Former President of the United Republic of Tanzania.

The International High-Level Panel will drive global political mobilization and international engagement to mobilise investments to meet the socio-economic needs of the continent, SDG 6 water related targets. The objective of the High-Level Panel is to mobilise investments for implementing the AIP and closing the existing water investment gap in Africa, which is estimated at US\$11-20bn annually.

The Panel will develop a high-level report and investment plan with pathways and recommendations for countries on how to mobilize US\$30 billion/ year to close the water investment gap in Africa, estimated at US\$11-US\$20 billion/year. The African Union Commission will leverage the panel to develop the AU Water Policy.

The Panel's High-Level Report and Investment Action Plan will be launched during the UN Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action in March 2023 and presented to the AU Heads of State Summit in June 2023.

1.2 Develop and implement a water investment scorecard to enhance mutual accountability, transparency and efficiency of water finance and investments

On 6 February 2022, the Assembly of the AU Heads of State and Government adopted the AIP-PIDA Water Investment Scorecard.² Developed by over 25 global and pan Africa partners³, the scorecard will be presented regularly to Heads of State to enable them to know what is happening in the water sector in their respective countries. The scorecard will support countries to track progress, set benchmarks, identify bottlenecks, and take action to meet the investment needs to achieve SDG 6 targets on water and sanitation. The scorecard will track progress in the mobilisation of climate resilience investments, enhance mutual accountability and transparency for results and promote peer-to-peer review mechanisms at all levels. The scored development will include country pilots to refine the indicators, data collection methods and develop recommendations to inform the high-level panel report and investment plan.

¹ <https://aipwater.org/high-level-panel/>

² <https://aipwater.org/implementation/aip-water-investment-scorecard/>

³ The following organisations are collaborating on the development of the scorecard: AUDA-NEPAD, World Bank, AfDB, DBSA, UNICEF, World Health Organisation, WMO, GWP, Food and Agriculture Organization, International Water Management Institute, United Nations Environmental Programme, DBSA, International Union for Conservation of Nature, United Nations Industrial Development Organization, United Nations Development Programme, Stockholm Water Management Institute, and others.

The scorecard development processes is led by a Steering Group co-chaired by AUDA-NEPAD and GWPSA-Africa, a Core Group and Technical Working Group, both Co-Chaired by AUDA-NEPAD.

1.3 Assess the need and potential of an AIP International Blended Investment Mechanism to leverage private sector finance

To close the water investment gap, additional finance needs to be mobilised from the private sector. A comprehensive assessment is required to address the difficult and challenging question of inadequate private sector investment in water, assessing what is needed to unblock this to leverage private sector finance and blended finance at scale. The assessment will explore the potential for a blended investment mechanism to leverage existing project preparation facilities across Africa to unlock private sector finance and develop recommendations to inform the high-level panel report and investment plan.

The Infrastructure Consortium for Africa (ICA, 2014) identified at least 52 Project Preparation Facilities (PPFs) operating across the African water sector. Today there is a fragmented picture of PPFs and there is need for improved coordination to meet an alignment in sources of finance and operations and leverage the private sector finance.

The assessment will analyse what is needed for enhancing collaboration and coordination with existing project preparation facilities at all levels; national, regional, continental, and international level, to unlock public, private sector investments and commercial capital. The assessment will investigate how countries can leverage ODA and grant finance to de-risk priority climate-resilient water investments using a variety of innovative financial instruments including sovereign wealth funds, guarantees, commercial finance, institutional investors and private equity, foundations, value-based impact investment, climate finance, GCF, GEF, AF, and other climate funds.

The assessment for a blended investment mechanism responds to expressed demand for African countries to strengthen mechanisms to access private sector finance for climate resilience water projects. In September 2018, 100 participants, comprising GCF National Designated Authorities (NDAs), GCF Direct Access Entities (DAEs), and decision-makers in Water Ministries and agencies – from 24 African countries attended a Technical Workshop on Project Preparation for Transformational Climate Resilient Water Project Concepts in Africa for GCF. The participants launched a project preparation partnership, which will inform the assessment for the blended financing facility. The recommendations would contribute to the high-level panel report and investment action plan.

1.4 Addressing bottlenecks of formulating bankable climate resilience water projects and promote gender equality and empowerment of women in water investments

Bottlenecks include inadequate transformative approaches that promote gender equality and empowerment of women in water investments, lack of gender disaggregated data in investment planning processes, inadequate access to reliable hydro-climatic information and early warning systems that targets vulnerable gender groups, lack of access to usable targeted hydrological information systems and products for gender informed decision-making, inadequate finance for early-stage project preparation, long and slow procurement processes, inadequate co-financing, inadequate integration of gender and climate risks, inadequate investment guarantees and weak inclusion of gender considerations across all

stages of the project cycle to enable effective transformative water investments that promote gender equality and empowerment of women and translation of project preparation to 'on the ground' gender responsive physical water and sanitation infrastructure assets.

Interventions will promote enhanced collaboration with existing project preparation facilities to promote gender equality and empowerment of women and provide technical assistance in the entire project development cycle with emphasis on the planning and early/mid-stage development phase. Interventions will develop recommendations inform the high-level panel report and investment plan on climate resilience and gender equality.

1.5 Develop capacity to formulate, implement climate-resilient regional, national investment programmes with project pipelines to close the water investment gap

Climate-resilient water investment programmes to close the water investment gaps at regional and national level will promote low-emission development pathways, and evidence-based and data-driven investment decisions with prioritised and well-sequenced project pipelines across the entire water supply value chain. The investment programmes will also serve as tools for addressing ongoing hydro-climatic information and hydrological data gaps and bottlenecks identified through the water investment scorecard, while implementing interventions to address obstacles.

Regional Economic Communities, River Basin Organisations and governments will be supported to develop and implement climate-resilient water investment programmes to close their water investment gaps. Analytical work will be undertaken on the bottlenecks and gaps of attracting additional finance and interventions implemented to address identified bottlenecks informed by insights from the AIP-PIDA Water Investment Scorecard. Capacity will be developed to prepare evidence-based, data-driven investment programmes with prioritised and well-sequenced bankable projects and project pipelines across the entire water value chain. Lessons and experiences from implementation of locally led water investment programmes will inform the high-level panel report and investment plan.

15.0 Proposed TORs and Coordination structures for the High-Level Panel

The Panel's work will be supported by a Steering Group, Core Group and Expert Advisory Group comprising Sherpas/Advisors to the Panel members and experts from the technical working group developing the AIP-PIDA Water Investment Scorecard. Support will include input into the Panel report and investment action plan, high-level Panel outputs, participation in Panel events, and others as may be required.

To enhance efficiency, coordination and avoid duplication, it is recommended that the High-Level Panel coordination structure build on the existing structures and coordination arrangements established by AUDA-NEPAD for developing the AIP PIDA water investment scorecard, Scorecard Steering Group, Core Group and Technical Working Groups. The following coordination structures are proposed to guide the panels work and overall implementation of the AIP:

- International High-Level Panel
- Advisory Steering Group and Board

- Expert Advisory Core Group
- Technical Working Group
- Independent Reference Group

3.0 TORs for the International High-Level Panel

Led by the Panel Co-chairs, this will provide overall high-level guidance and strategic direction on the development of the panel report and investment action plan. The TOR for the High-Level Panel is provided as a separate document.

4.0 TOR for the High-Level Panel Steering Group

4.1 Steering Group leadership and mandate

Led by AUC, AUDA-NEPAD, the Alternate Chair of the Panel, the steering group will provide overall strategic guidance to development of the panel's report and investment plan.

The steering group will also ensure alignment all AIP initiatives and investments programmes with the overall mandate of the high-level panel and facilitate high level synergies, AIP coordination and alignment with global and continental processes related to water including the water action decade, the 2023 UN water conference, SDG 2030 agenda, AU Agenda 2063, the proposed AUC water policy, post 2025 Africa water vision development and others.

4.2 Composition of the Advisory Steering Group

Building on the Steering Group for the AIP PIDA Water Investment scorecard, the High-level Panel Advisory Steering Group is proposed to comprise **sherpas/advisors from High Level Panel Co-Chairs**, high level representatives of AUC, AUDA-NEPAD, AMCOW, World Bank, AfDB, UNDP, UNICEF, DBSA, COMESA. Accountable to the Co-Chairs of the High-Level Panel, it is envisioned that the steering group will include the following partners:

- **African Union Commission:** Co-Chair the steering group with AUDA-NEPAD, Alternate Co-Chair of the Panel. Overall coordination with AUC, AUDA-NEPAD and responsible for anchoring the panel report and Investment Action Plan, AU water policy within AU pan-Africa priorities and structures, overall coordination with RECs as part of Agenda 2063 in line with AUC mandate on continental policy coordination.
- **AUDA-NEPAD:** Co-Chair the expert Core Group. Convene and preside over Core group meetings and responsible for anchoring the High-Level Panels report, investment action plan and AIP PIDA water investment scorecard within pan-Africa priority structures, as part of the PIDA PAP II process and IAIDA governance.
- **Sherpas of the High-Level Panel Co-Chairs:** Ensure alignment with the High-Level panel mandate and lead preparation of the Panel Vision Statement and coordination with the Panel Co-Chairs on the Panel Report and Investment action plan and lead the process for input of the panel to the UN 2023 conference and water action agenda.

- **AMCOW:** Mobilisation of water and sanitation ministers across Africa to contribute to the panels work, support AUC in leading development of the AU Water policy, ensure coordination with the African Network of River Basin Organisations (ANBO) and alignment of the panels work with the AMCOW Water and Sanitation Sector Monitoring and Reporting System (WASSMO), and reporting to the AMCOW Ministers.
- **World Bank Group:** Responsible for providing relevant World Bank financing and investment data on water, sanitation, climate resilience, gender, ensuring synergies and complementarity of the panels work with World Bank relevant initiatives such as Global Water Security & Sanitation Partnership (GWSP), 2030 Water Resources Group (2030 WRG), Cooperation in International Waters in Africa (CIWA), IFC's work with private sector and other World Bank water and climate related trust funds. Support development of the panel's investment plan;
- **AfDB:** Responsible for providing relevant AfDB financing and investment data on water, sanitation, climate resilience, gender, ensuring synergies and complementarity of the panels work with AfDB relevant initiatives such as Africa Adaptation Acceleration Programme (AAP), Affirmative Finance Action for Women in Africa, Africa Water Facility, NEPAD Infrastructure Project Preparation Facility, Support development of the panel's investment plan;
- **UNDP and UNICEF:** Ensure coordination with the UN system, including UN-water on the high-level panel
- **DBSA:** Support identification and provision of relevant data sources required for use in the development of the water investment plan and provide guidance on methods for measuring water investments against targets and indicators to support the panels investment plan;

4.3 Timeframe and frequency of meetings of the Steering Group

The Steering Group- will meet bi-annually. All Steering Group meetings will be held in hybrid format to enable both in-person and virtual participation. Special meetings may be called as and when necessary to address any urgent matters related to the High-Level Panel work and AIP implementation.

4.4 Working modalities of the Advisory Steering Group and Board

The Steering Group meetings will be supported technical teams from AUC, AUDA with support from AIP Technical Support Unit and Panel Convenors secretariat hosted by GWPSA-ACU. The secretariat will facilitate the sharing of information, meeting invites, meeting agendas, minutes, and resources ahead of each meeting. External partners may be invited at the discretion of the Steering Group Co-Chairs to provide specific input to facilitate the progress towards developing the AIP Water Investment Scorecard.

The quorum of the meeting will be at least half of the members represented (50%). Should a quorum not be present to start the meeting, continuing the meeting on an informal basis (no decision making) or cancelling is at the discretion of the Co-Chairs.

While the AIP Advisory Steering Group provides strategic guidance and advisory support, the Board of the Secretariat (GWPSA NPC) provides oversight on AIP implementation under the guidance of the Alternate Co-Chair of the High Level Panel and AUC.

5.0 TORs for the Expert Advisory Core Group

Led by the AUC and AUDA-NEPAD, and Sherpas to the Panel Co-chairs, the Expert Advisory Core Group will provide support to the High-Level Panel through contribution to development of the Panel's report and investment action plan. The Core Group will provide operational guidance in the development of the Panel's report and Investment Action Plan and ensure that this is aligned with the water investment scorecard, the AIP-PIDA water investment scorecard and the AU water policy. The Core Group will implement decisions made by the Steering Group.

The proposed roles and responsibilities of the Expert Advisory Core Group will include:

- Implementing the decisions of the Steering Group and ensuring alignment with global and Pan African water related agendas and processes.
- Supporting the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard, with support from the Technical Working Group, experts, consultants, and stakeholders.
- Providing guidance, and feedback to experts, consultants and other stakeholders on the development of High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Consider and review recommendations from the Technical Working Group, consultants, and other stakeholders on the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Preparing progress reports and any other information required by the Steering Group for the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Providing potential data and available resources that can support the development of High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Facilitating access to the relevant organizational information, networks and staff expertise required to support the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Contributing to consultations, webinars and other stakeholder meetings related to the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Serving as ambassadors and champions to communicate the importance and motivate for the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Participating in bi-monthly meetings of the Expert Advisory Core Group to monitor progress and continuously guide the development of the panel deliverables;
- Sharing of evidence-based knowledge, lessons learnt and best practices from organizational experience in developing similar initiatives.

- Facilitating operational engagements with key stakeholders to drive the strategic orientation of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Contributing to the development of recommendations for the High-Level Panel report and investment action plan;
- Provide guidance and support in implementation of AIP relevant initiatives and actions to address key gaps and bottlenecks constraining water investments.

5.1 Composition of the Expert Advisory Core Group

Building on the Core Group for the AIP PIDA Water Investment scorecard, the High-level Panel Expert Advisory Core Group is proposed to comprise technical representatives nominated by sherpas/advisors for the High-Level Panel, technical representatives of AUC, AUDA-NEPAD, AMCOW, World Bank, AfDB, UNDP, UNICEF, DBSA, OCED, and GWPSA-Africa. Accountable to the Steering Group, it is envisioned that the partners core group will include the following partners:

- **African Union Commission:** Co-chair the expert group with AUDA-NEPAD and representative of the panel sherpas. Overall continental coordination with AU and responsible for anchoring the Panel report and Investment Action Plan, AU water policy within AU pan-Africa priorities and structures, overall coordination with RECs as part of Agenda 2063 in line with AUC mandate on continental policy coordination;
- **AUDA-NEPAD:** Co-Chair the expert Core Group with AUC. Convene and preside over Core group meetings and responsible for anchoring the High-Level Panels report, investment action plan and AIP PIDA water investment scorecard within pan-Africa priority structures, as part of the PIDA PAP II process and IAIDA governance framework for PIDA;
- **Advisors of Sherpas for the High-Level Panel Co-Chairs:** Ensure AIP scorecard alignment with the High-Level panel mandate and support preparation of the Panel Vision Statement and coordination of inputs with Panel sherpas on the Panel Report and Investment action plan and the UN 2023 conference and water action agenda.
- **AMCOW:** Facilitating the alignment of the AU Water policy, the Scorecard alignment with the AMCOW Water and Sanitation Sector Monitoring and Reporting System (WASSMO), supporting the monitoring of the AIP Scorecard and reporting to the AMCOW Ministers.
- **AfDB:** Responsible for providing the relevant data on water investments in Africa and guidance on methods for measuring water investments against targets and indicators to support the panels investment plan, the Scorecard and relevant panel activities;
- **World Bank Group:** Support in the identification and provision of relevant data sources required for use in the development of the water investment plan, the

scorecard and bringing in experience to guide on appropriate methodological processes;

- **DBSA:** Supporting the development of the investment action plan and Scorecard through bringing in experience on water investments and also contributing financial resources;
- **OECD:** Support in the identification of relevant data sources and provision of data on Official Development Assistance (ODA) for water in Africa, and guidance on appropriate methodological processes to follow to measure investments flows;
- **UNICEF:** Facilitating synergies with UN Water Global SDG Accelerator Framework, and also alignment with Joint Monitoring Programme (JPM), Glass Report, and Climate Resilient WASH;
- **GWPSA-Africa:** Responsible for the AIP Technical Support Unit and secretariat for the panel convenors, support partnership mobilization, coordination of fundraising for the panels work, communication, and awareness raising. Managing consultants and experts for the High-Level Panels report and investment action plan, AIP PIDA water investment scorecard, preparations of meeting reports, planning of high-level panel events, and relevant communication and outreach and prepare for meetings of the Steering Group, Expert Advisory Core Group, Technical Working Group,

5.2 Timeframe and frequency of meetings of Expert Advisory Core Group

The Expert Advisory Core Group will meet bi-monthly. All meetings will be held in hybrid format to enable both in-person and virtual participation. Special meetings may be called as and when necessary to address any urgent matters related to the High-Level Panel work.

5.3 Working modalities of the Expert Advisory Core Group

AUC and AUDA NEPAD will lead overall coordination of the Expert Group supported by the AIP Technical Support Unit and Panel Convenors secretariat hosted by GWPSA-Africa who facilitate the sharing of information, meeting invites, meeting agendas, minutes and resources ahead of each meeting.

External partners may be invited at the discretion of the Co-Chairs and Core Group Members to provide specific input to facilitate the progress towards developing the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard.

The quorum of the meeting will be at least half of the members represented (50%). Should a quorum not be present to start the meeting, continuing the meeting on an informal basis (no decision making) or cancelling is at the discretion of the Chair.

6.0 Technical Working Group Terms of Reference

The Technical Working Group will provide support in High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard and overall AIP implementation through contribution to relevant follow up actions and recommendations.

6.1 Roles and responsibilities of the AIP Scorecard Technical Working Group

The responsibilities of the Technical Working Group will include:

- Providing technical expertise, guidance, information, and feedback towards the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard.
- Proposing potential themes, indicators, and data sources to be used for the AIP Water Investment Scorecard.
- Reviewing technical reports and background research documents developed by experts and consultants engaged to support panel deliverables.
- Facilitating access to the relevant data, indicators and information sources required to support the development of High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard
- Participating and actively contributing to monthly meetings of the Technical Working Group;
- Serving as ambassadors and champions to communicate the importance of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Participating in interviews, webinars, and high level panel AIP related events;
- Preparing perspective papers, opinion pieces, blogs, articles, and other awareness materials related to the Scorecard;
- Sharing evidence-based knowledge, lessons learnt, and best practices from organizational experience in similar initiatives;
- Engage with experts from other sectors and incorporate relevant insights and perspectives from experts outside of the water sector in the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard;
- Facilitating access to the relevant organizational information, networks, and staff expertise required to support the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard,
- Contributing to the development of recommendations on the development of the High-Level Panels report and investment action plan, the AU water policy and AIP PIDA water investment scorecard
- Contribute to the implementation of relevant initiatives and actions to address key gaps and bottlenecks constraining water investments.

6.2 Composition of the Technical Working Group

The Technical Working Group comprise representatives of the following partners:

- **African Union Commission:** Co-Chair the Technical working Group with AUDA-NEPAD. Overall continental coordination with AU and responsible for anchoring the Panel report and Investment Action Plan, AU water policy within AU pan-Africa priorities and structures, overall coordination with RECs as part of Agenda 2063 in line with AUC mandate on continental policy coordination;
- **AUDA-NEPAD:** Co-Chair the Technical Working Group Meetings and responsible for anchoring the panels work with within pan-Africa priority structures, as part of the PIDA PAP II process and IAIDA governance framework for the Programme for Infrastructure Development in Africa (PIDA);
- **Sherpas of the High level Panel members:** Ensure alignment of the AIP scorecard with the High-Level Panel Report and Investment action plan and panel contribution to the UN 2023 conference and water action agenda.
- **African Ministers' Council on Water (AMCOW):** Responsible for supporting AU water policy development, facilitating the panels work alignment with the AMCOW Water and Sanitation Sector Monitoring and Reporting System (WASSMO), support monitoring of the AIP Scorecard, and reporting to AMCOW Ministers.
- **African Development Bank (AfDB):** Responsible for providing the relevant data on water investments, data sources and indicators.
- **United Nations Children's' Fund (UNICEF):** Responsible for supporting indicators related to investments in climate resilience WASH and facilitating synergies with Joint Monitoring Programme (JMP) and the GLAAS Report;
- **World Health Organization (WHO):** Responsible for supporting indicators related to water investments in Hygiene and Sanitation, facilitating synergies with Joint Monitoring Programme (JMP) and the GLAAS Report;
- **United Nations Development Programme (UNDP):** Responsible for supporting indicators related to water governance, facilitating synergies with AIP blended Investment mechanism and UNDP indicators for human development;
- **United Nations Industrial Development Organization (UNIDO):** Responsible for supporting indicator development related to investments for energy and industrialisation and facilitating synergies with indicators on energy and industrial development;
- **Food and Agriculture Organisation (FAO):** Responsible for supporting indicator development related to investments in irrigation and food security and facilitate synergies with AQUASTAT, FAO's global information system on water resources and agricultural water management and the global framework on Water Security in Agriculture (WASAG);
- **International Water Management Institute (IWMI):** Responsible for supporting indicator development related to investments in agriculture water management and irrigation efficiency;

- **United Nations Environment Programme (UNEP):** Responsible for supporting indicator development related to water, environment and facilitating synergies with UNEPs' Global Environment Monitoring System for freshwater quality (GEMS/Water);
- **International Union for Conservation of Nature (IUCN):** Responsible for supporting indicator development related to nature-based solutions, biodiversity and wetlands management;
- **Stockholm International Water Institute (SIWI):** Responsible for supporting indicator development related to water governance and transboundary water governance.
- **UNDP Cap-Net:** Responsible for supporting indicator development related to capacity development
- **C40 Cities Climate Leadership Group:** Responsible for supporting indicator development related to sustainable cities.
- **Global Centre for Adaptation (GCA):** Responsible for supporting development of climate adaptation related indicators, facilitating synergies with the Africa Adaptation Accelerator (AAAP).
- **AUDA-NEPAD Centre of Excellence on Science, Technology and Innovation:** Responsible for supporting data analytics, innovation, and technology in the Scorecard's development; working with experts and consultants on the Scorecard, and facilitating alignment of the Scorecard with AU Agenda on ICT, science, and technology;
- **Sanitation and Water for All (SWA):** Responsible for supporting indicators related to investments in climate resilience WASH;
- **Alliance for Global Water Adaptation (AGWA):** Responsible for supporting development of climate adaptation related indicators;
- **CARE International:** Responsible for supporting indicators related to gender equality and social inclusion and facilitating a gender transformative water investment scorecard;
- **Global Water Partnership Southern Africa - Africa Coordination Unit (GWPSA-ACU):** Responsible for the AIP Technical Support Unit and Secretariat for the panel convenors, fundraising for the panels work, communication, and awareness raising. Responsible for managing consultants and experts, leading the preparations of reports and relevant communication and outreach on the meetings of the Technical Working Group.

6.3 Timeframe and frequency of meetings

The Technical Working Group meetings will be held monthly. All meetings will take place virtually. Special meetings can be called by any member when necessary to address any urgent matters. The Terms of Reference of the Technical Working Group will be reviewed after the development of the initial phase of the Scorecard, involving ten pilot countries, is completed by March 2022.

6.4 Working modalities of Technical Working Group

The Technical Working Group will be supported by the AIP Technical Support Unit and Panel Convenors secretariat hosted by GWPSA-ACU. The secretariat will facilitate the sharing of information, meeting invites, meeting agendas, minutes, and resources ahead of each meeting. External partners may be invited at the discretion of the Technical Working Group Members to provide specific input to facilitate the progress towards developing the AIP Water Investment Scorecard.

The quorum of the meeting will be at least half of the members represented (50%). Should a quorum not be present to start the meeting, continuing the meeting on an informal basis (no decision making) or cancelling is at the discretion of the Chair.